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Inclusive Approach* to Combat COVID-19



Concern for people's well-being is the Company's top priority

Strict compliance with sanitary and epidemiological requirements

- Regular testing, over 270,000 test taken
- ✓ Over **16 mln units** of personal protective equipment
- Epidemiological alertness regime in 151 rotation camps

Integrated pandemic threat response system

- The Company has ensured business continuity and maintained control over the performance of its core operations
- Safety of employees and customers at corporate retail sites
- Antiseptic components production: 21,700 tons of acetone and 2,100 tons of ethyl alcohol
- Providing support to medical institutions in the regions of the Company's presence
- Volunteer teams operate in more than 60 Group Subsidiaries





^{*} The approach embraces the best Russian and international practices of combating COVID-19, including those recommended by Rospotrebnadzor More information on https://www.rosneft.com/upload/site2/attach/0/87/03/Covid-19_ENG.pdf

H1 2020 Key ESG Results



Environmental



c. RUB 17 bn «green» investments*



Constant progress in occupational safety: **Process safety events rate** complies with top quartile**

Governance



World-class transparency and information disclosure Extension of goals and functions: focus on social and environmental responsibility

Board Strategy and Sustainable Development Committee

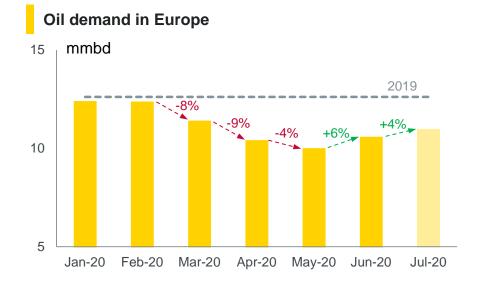
Rosneft: Contributing to Implementation of UN Sustainable Development Goals 2019 Sustainable Development Report Rosneft Public Position in the Field of Human Rights Declaration on Human Rights for interacting with suppliers of goods, works and services

* Key investment patterns included the Gas Program, the Pipeline Reliability Improvement Program and efficient waste management

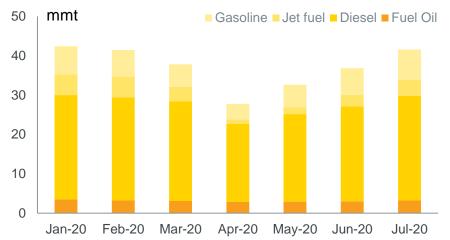
** Process safety events rate – the frequency of accidents with respect to occupational safety, falls into the top quartile of The International Association of Oil & Gas Producers (IOGP) and Conservation of Clean Air and Water in Europe (CONCAWE)

COVID-19 Impact on Crude Oil and Petroleum Products Demand

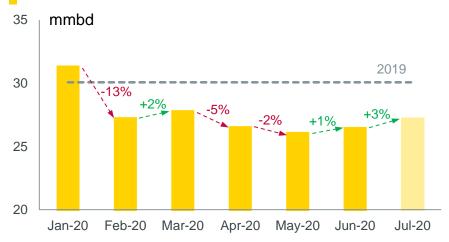




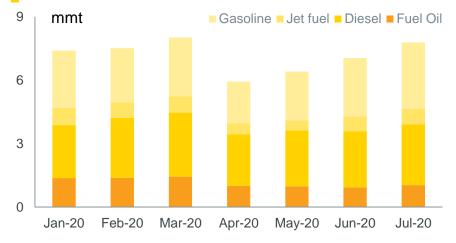
Main petroleum products demand in Europe







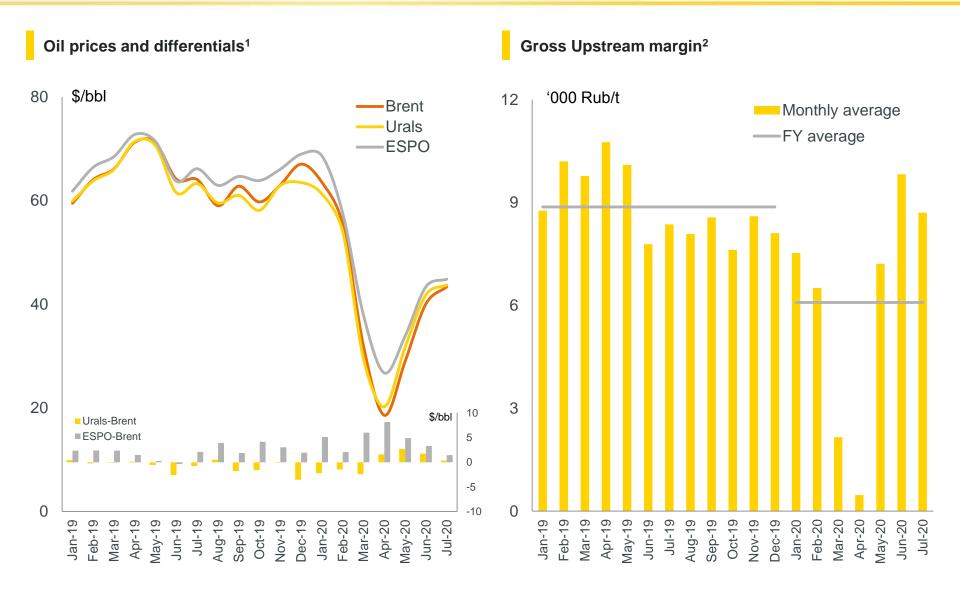
Domestic demand for main petroleum products



Source: Wood Mackenzie, Petromarket Research Group. Data for domestic demand in July is preliminary

Record Low Oil Prices Followed by Partial Recovery





Key H1 2020 Events



1

Final 2019 dividends approved. Payments completed ahead of schedule (July 14)

2

45 mln shares and GDRs for a total of c. \$196 mln have been purchased under the share buyback program¹



Positive free cash flow generation and debt decrease despite a 40% oil price drop and decline in demand

Production cuts under the new OPEC+ agreement

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Completed the disposal of Venezuelan assets. Following the transaction 9.6% of treasury shares put on the Company's balance sheet



Operating Results

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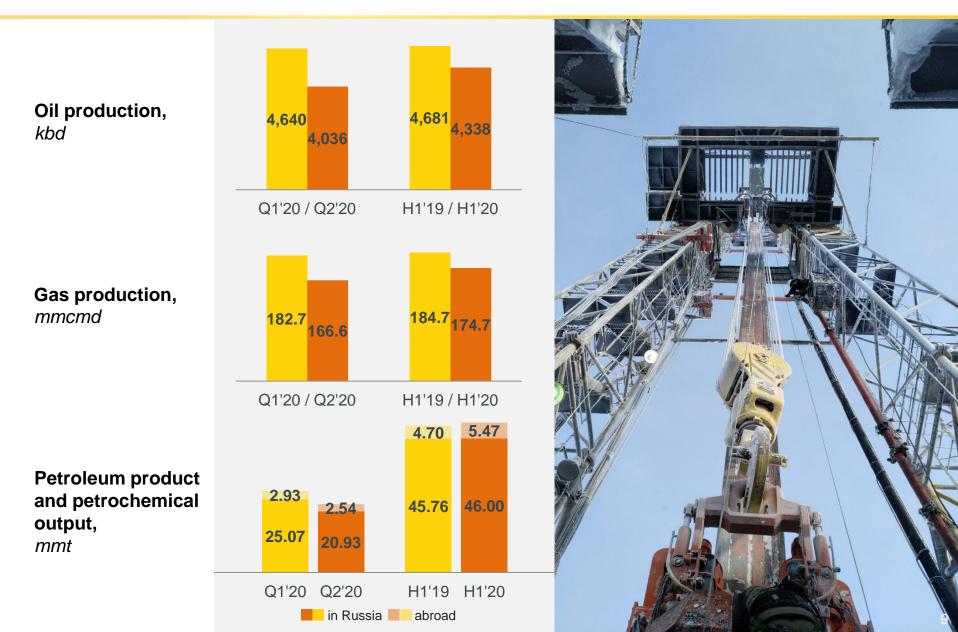
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Key Operating Indicators

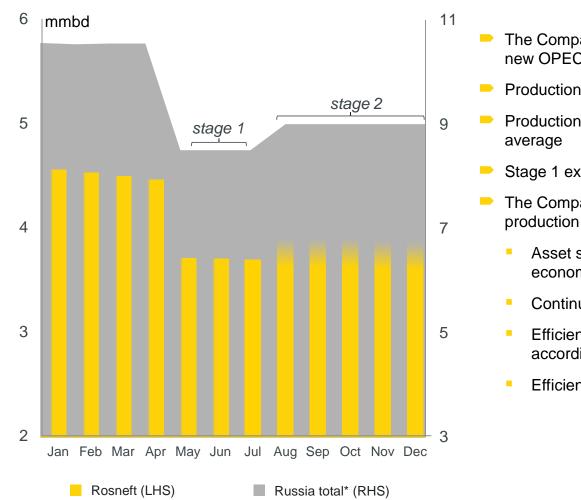




Navigating OPEC+ Environment



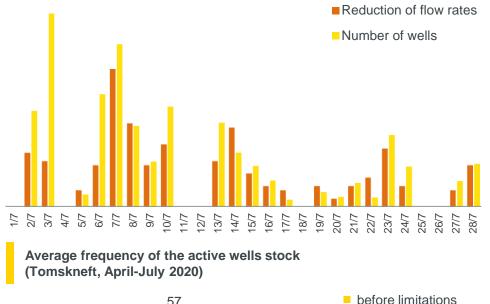
Crude oil production in Russia (2020)

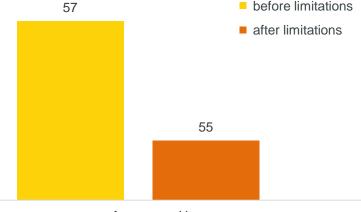


- The Company has started oil production cuts under the new OPEC+ agreement since May 2020
- Production cuts on a pro rata basis
- Production reduced by 18% in May-June vs Q1 2020 average
- Stage 1 extended till the end of July 2020
- The Company successively executes its approach to production cuts:
 - Asset selection (to cut production) is based on economic efficiency
 - Continued development of new fields
 - Efficient long-cycle wellworks to be continued according to schedule
 - Efficient well stock management

Examples of Successful Production Management

Regulating pump jacks parameters (Bashneft-Dobycha, lowering stroke length and pumping speed)





Regulation of the ESP* rotation frequency and the SRP** number of swings enables to quickly manage the operating mode of the mechanical well stock without replacing the equipment. These approaches are actively used on active wells stock

EPS** – electrical submersible pump *SRP** – sucker-rod pump

average frequency, Hz



Development of Key Oil Projects



Сев. Комсомольское м/р	Лодочное месторождение		
3P (PRMS) reserves – 269 mmtoe ¹	3P (PRMS) reserves – 85 mmtoe		
The implementation of the 1st stage of full-scale field development (PK-1 horizon) has begun	Pilot development programs are being implemented with connection to the facilities of the Vankor field, preparation for starting is underway		
Development drilling is in progress, 43 wells have been drilled as of June 30, 2020	Development drilling is in progress, 38 wells have been drilled as of June 30, 2020		
Engineering preparation of the main facilities sites for the full-scale development of the field is underway at infrastrue and oil and gas processing facilities			
YaNAD KhMAD	Irkutsk Region		
÷			
∳ Erginskiy LA	Severo-Danilovskoye		
Frginskiy LA 3P (PRMS) reserves – 89 mmtoe	Severo-Danilovskoye 3P (PRMS) reserves – 101 mmtoe		
3P (PRMS) reserves – 89 mmtoe	3P (PRMS) reserves – 101 mmtoe		
3P (PRMS) reserves – 89 mmtoe Launch year – 2020, production plateau – ~4.5 mmt (2024) Development drilling is in progress at 11 pads, 144 wells have been	3P (PRMS) reserves – 101 mmtoe Launch year – 2020, production plateau – ~2 mmt (2024) 95 well to be drilled, 10 wells have been drilled as of June 30, 2020. The		
3P (PRMS) reserves – 89 mmtoe Launch year – 2020, production plateau – ~4.5 mmt (2024) Development drilling is in progress at 11 pads, 144 wells have been drilled as of June 30, 2020 A 79 km pressure pipeline welding is nearing completion, preparatory work is underway to verify the testing of the pipeline at the finished	 3P (PRMS) reserves – 101 mmtoe Launch year – 2020, production plateau – ~2 mmt (2024) 95 well to be drilled, 10 wells have been drilled as of June 30, 2020. The majority of wells will be horizontal Work continues on the construction of well pads, infrastructure facilities, the oil pipeline and the motor road (currently operated in a year-round) 		

Development of Key Gas Projects



Rospan	Kharampur			
3P (PRMS) reserves – 897 bcm of gas; 204 mmt of gas condensate, LPG	3P (PRMS) reserves – 735 bcm of gas			
and oil	Gas production plateau: 1 st stage (Senoman) - ~11 bcm			
Production plateau $->21$ bcm of gas, >5 mmt of stable condensate and oil, up to 1.3 mmt of LPG	Project launch – 2021; Production plateau year – 2022			
Launch of the first stage – Dec. 2020, project daily production year – 2021, production plateau year – 2022	Construction and installation work is underway at the complex gas processing facility; equipment is being installed at the commercial gas metering unit on the gas pipeline of external transport, welding of a tunnel			
The installation of the main technological equipment, installation and testing of process pipelines and control gear at the first start-up complex	for the construction of a crossing using the method of directional drilling across the river Ayvasedapur has begun Construction works on the site and linear facilities, as well as other ground infrastructure facilities to be continued in 2020			
of the gas and condensate processing facility of Vostochno-Urengoysky LA and the railway terminal at the Korotchaevo station were completed. The main construction and installation works at the oil processing facility				
have been completed. Commissioning activities are carried out «under load» on completed construction sub-facilities				
Sibneftegaz	Kynsko-Chaselskoye Neftegaz			
3P (PRMS) reserves – 514 bcm of gas	3P (PRMS) reserves – 195 bcm of gas			
6M 2020 production – 5.25 bcm	Production plateau – 8.7 bcm – Stage 1, >15 bcm – KChLA exploration			
Gas production plateau – >13 bcm	Project launch – 2026			
Production plateau year – 2022				

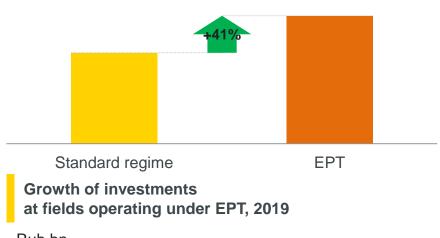
Production drilling, work on the construction of gas processing and transportation facilities to be continued in 2020

Excess Profit Tax Introduction Impact

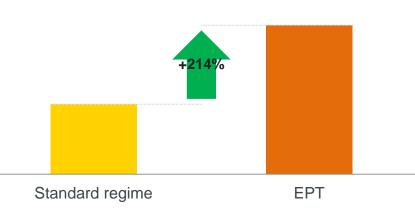


Crude oil production growth at fields that switched to EPT, 2019

mmt



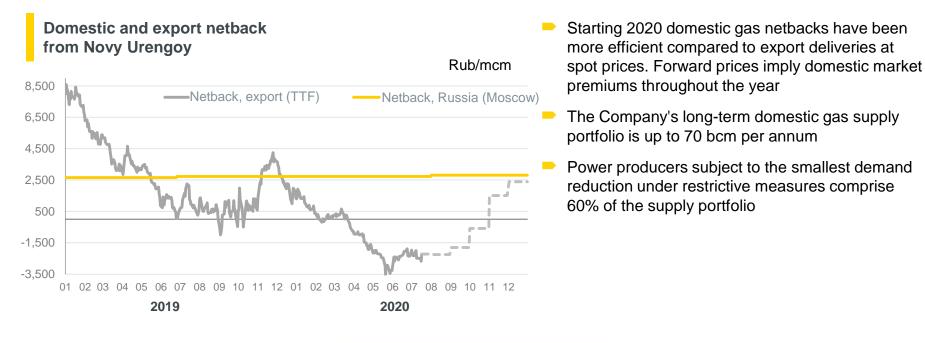
Rub bn



- The EPT regime was introduced since 2019
- It is an important step towards a sustainable and economically balanced fiscal regime in the industry
- It enables to improve economic efficiency and increase investments in projects which are economically unviable under the standard regime
- As a result of EPT introduction starting 2019:
 - total production at fields that switched to EPT grew by 41%
 - investments in projects increased by 2.1x times

Gas Business is Resistant to Volatile Prices at Global Markets



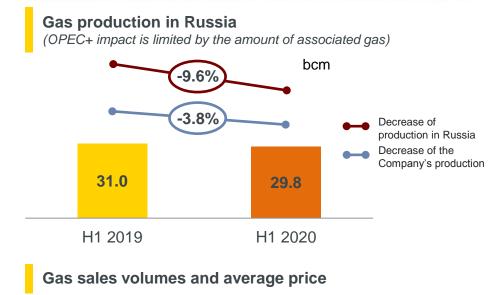


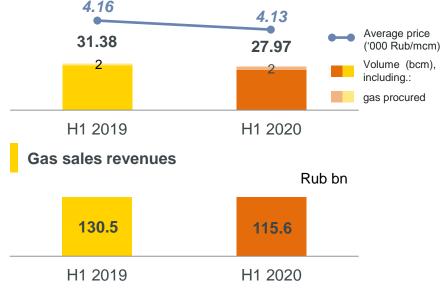
Competitive advantages of Rosneft's gas business:

- Low risk profile of gas projects focused on the domestic market
- Stable and predicted cash flow, unaffected by the external environment
- No need to subsidize gas exports at the expense of the domestic market
- Gas condensate production is excluded from OPEC+ restrictions

Gas Business



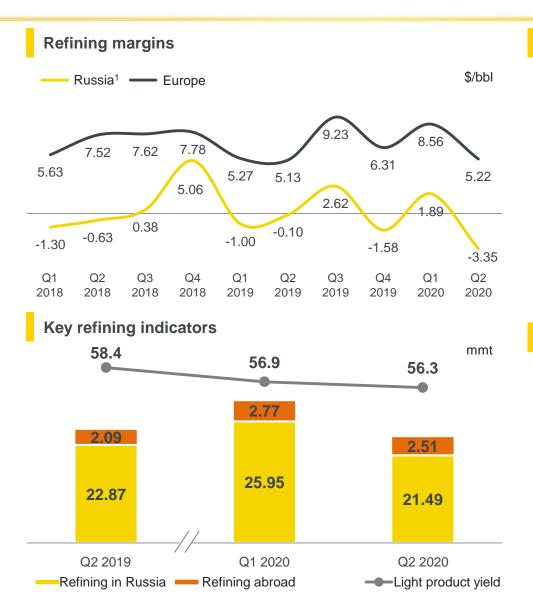




- The Company's H1 2020 gas production declined by c.
 4% (YoY) compared to 9.6% total reduction in Russia¹
- The main growth driver is the Rospan project, which provides the largest incremental production increase for both gas and liquids. The launch of the project is planned for December 2020
- Projects development at Sibneftegaz and Kharampurneftegaz fields is in active phase
- According to the Federal Antimonopoly Service gas prices for industrial consumers and citizens have been increased by 3% starting August 1, 2020
- Decrease of revenues was caused by demand reduction following warm weather conditions as well as external factors that negatively influenced end consumers

Refining





Refining economics in Q2 2020

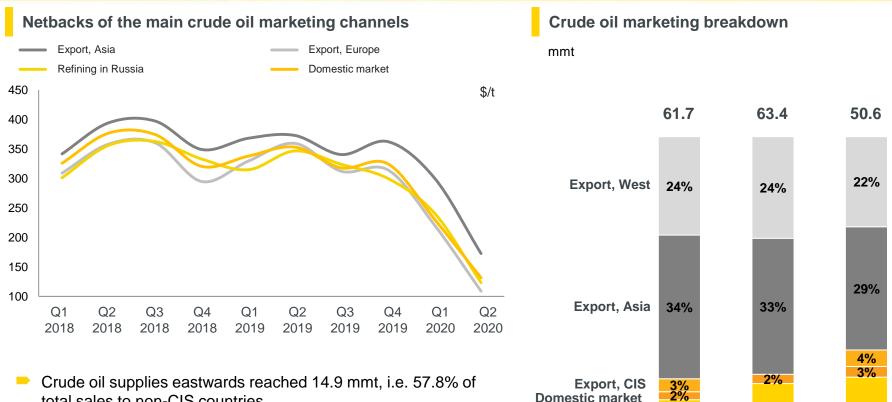
- Decrease of refining margin in Russia during Q2 2020 was mainly caused by a negative impact of macro environment: outstripping recovery of oil prices against the lagging petroleum products prices, reduced refining volumes, as well as negative damper component of the excise tax
- Decline of refining margin in Germany QoQ driven by decrease in oil products demand amid COVID-19 pandemic

Q2 2020 results and achievements

- Over the reporting quarter the refining depth increased by 1.4 p.p. to 75.2%, light product yield reached 56.3%
- Syzran refinery launched production of RMLS low sulphur marine fuel in comliance with IMO 2020 requirements
- RMLS residual low sulphur marine fuel sales geography expansion: the start of fuel supply to the seaports of the Black Sea, Arctic and Baltic regions

Focus on Distribution Channels Development





- total sales to non-CIS countries
- In Q2 2020 crude oil exports to non-CIS countries reached 24.4 mmt while the share of 1+ years term contracts amounted to c. 90%
- Motor fuel sales via the exchange exceeded the required level by over 2x times

42%

Q2 2020

41%

Q1 2020

Refining in Russia

37%

Q2 2019

Financial Results

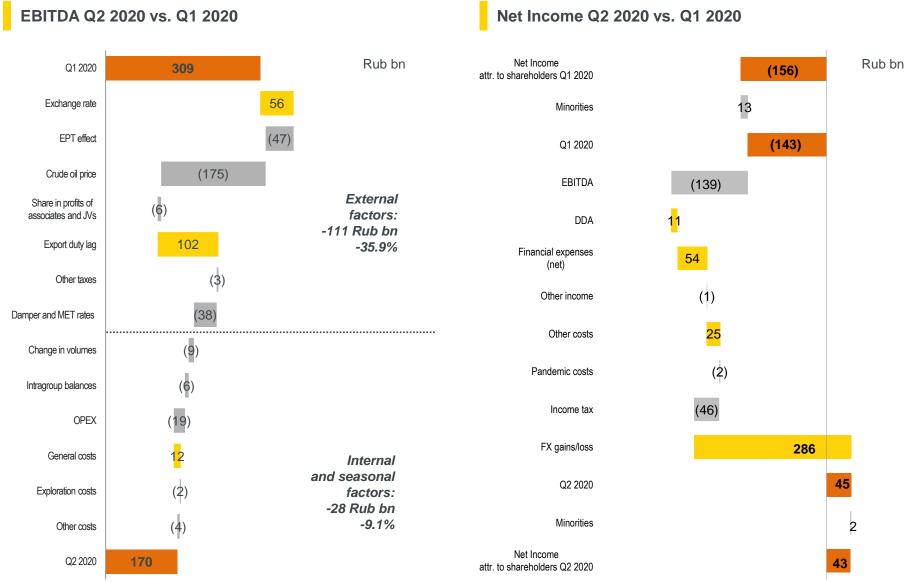
Key Financial Indicators





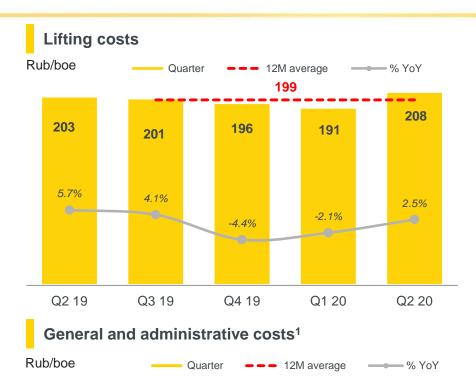
EBITDA and Net Income Dynamics

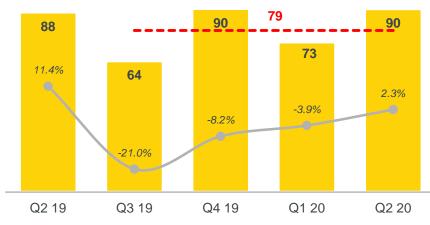




Efficient Cost Control

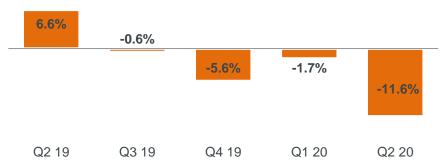








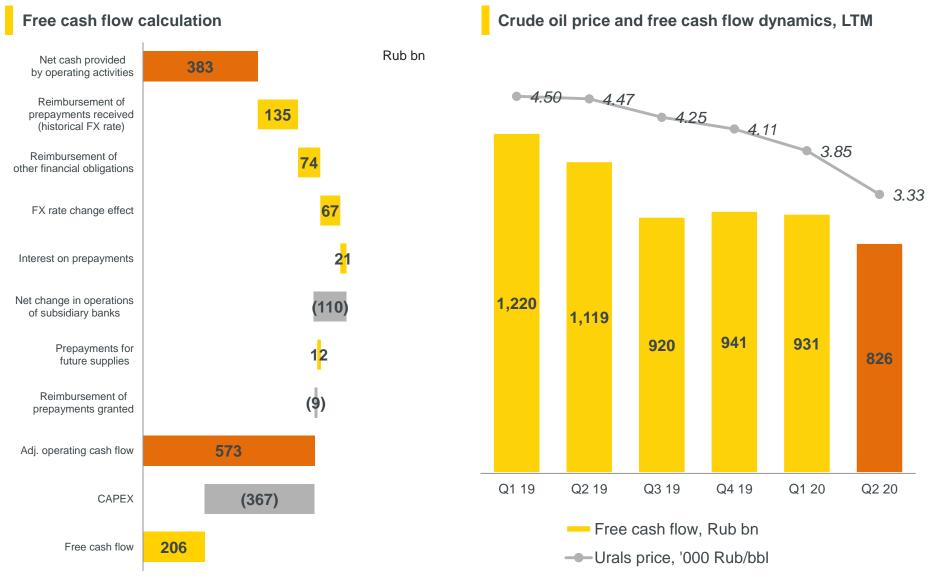
Producer Price Index (annual basis)



Note: (1) excl. provisions

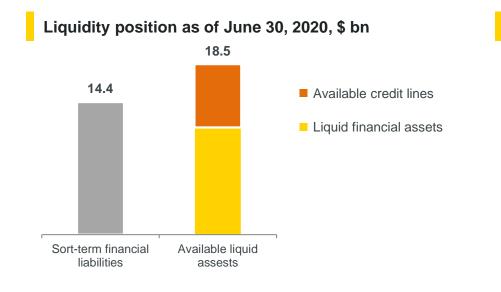
Strong Free Cash Flow



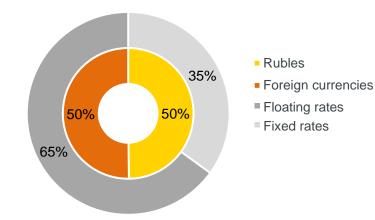


Debt Optimization

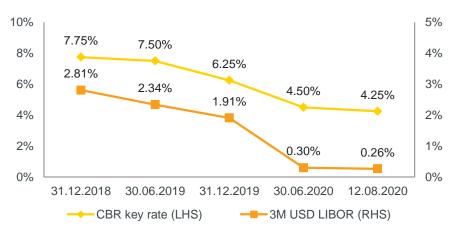




Financial debt breakdown as of June 30, 2020







 Available liquid assets exceed short-term financial liabilities by 28%

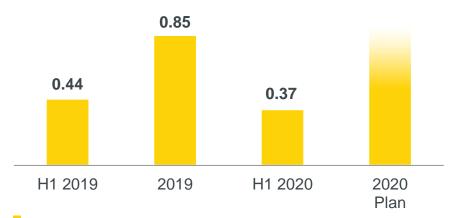
- Interest expenses reduced by 21% (22 Rub bn) in H1 2020 (YoY)
- Reduction of financial debt and trading liabilities in H1 2020 by almost \$4.3 bn (-5.3%)

CAPEX



CAPEX evolution

Rub trln



Revision of CAPEX



Following negative macro environment and production cuts the CAPEX program was optimized by 20%

The program still allows **for fast project development recovery** and production buildup whenever the market conditions change / production limitations will be lifted

Key areas for optimization

- Postponing/eliminating less economically viable projects
- Rising hurdle rates for certain groups of projects
- Maintaining active pre-investment work on high-margin perspective projects

Appendix

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Key Operational Highlights



Indicator	Q2 2020	Q1 2020	%	H1 2020	H1 2019	%
Hydrocarbon production, incl.	5,051	5,753	(12.2)%	5,402	5,806	(7.0)%
Liquids kbpd	4,036	4,640	(13.0)%	4,338	4,681	(7.3)%
Gas kboed	1,015	1,113	(8.8)%	1,064	1,125	(5.4)%
Oil refining mmt	24.00	28.72	(16.4)%	52.72	51.83	1.7%
Product output in Russia	20.93	25.07	(16.5%)	46.00	45.76	0.5%

Key Financial Highlights

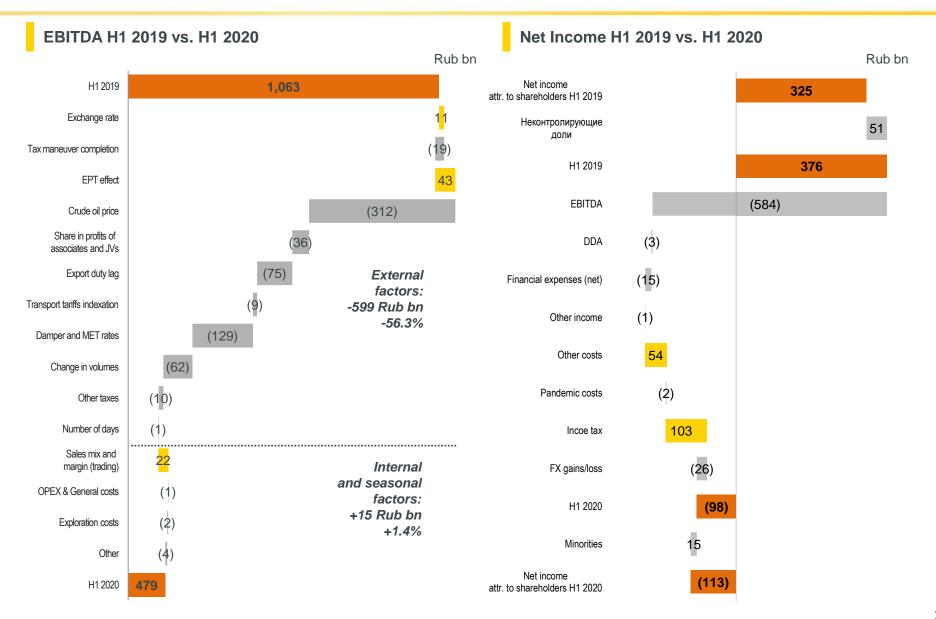


Indicator	Q2 2020	Q1 2020	%	H1 2020	H1 2019	%
EBITDA, Rub bn	170	309	(45.0)%	479	1,063	(54.9)%
Net Income, Rub bn attributable to Rosneft shareholders	43	(156)	-	(113)	325	-
Adjusted net income ¹ , Rub bn	(56)	34	-	(22)	472	-
Adjusted operating cashflow ² , Rub bn	169	404	(58.2)%	573	785	(27.0)%
CAPEX, Rub bn	182	185	(1.6)%	367	436	(15.8)%
Free Cash Flow, Rub bn	(13)	219	-	206	349	(41.0)%
EBITDA, \$ bn	2.5	4.9	(49.0)%	7.4	16.3	(54.6)%
Net Income, \$ bn attributable to Rosneft shareholders	0.7	(2.0)	_	(1.3)	4.9	-
Adjusted net income ¹ , \$ bn attributable to Rosneft shareholders	(0.8)	0.3	-	(0.3)	7.2	-
Adjusted operating cashflow ² , \$ bn	2.4	6.3	(61.9)%	8.7	12.0	(27.5)%
CAPEX, \$ bn	2.5	2.8	(10.7)%	5.3	6.7	(20.9)%
Free Cash Flow, \$ bn	(0.1)	3.5	-	3.4	5.3	(35.8)%
Urals price, '000 Rub/bbl	2.26	3.19	(29.2)%	2.75	4.28	(35.8)%

Note: (1) Adjusted for FX gains/losses and other one-off effects; (2) Adjusted for prepayments under long-term crude oil supply contracts (including accrued interest), net change in operations of subsidiary banks and operations with trading securities (RUB equivalent)

EBITDA and Net Income Dynamics





Calculation of Adjusted OCF



Profit and Loss Statement					
Nº	Indicator	H1 2020, \$ bn			
1	Revenue, incl.	42.5			
	Reimbursement of prepayments and other financial obligations received	4.0			
2	Costs and expenses, incl.	(40.1)			
	Reimbursement of prepayments granted	(0.2)			
3	Operating profit (1+2)	2.4			
4	Expenses before income tax	(3.7)			
5	Income before income tax (3+4)	(1.3)			
6	Income tax	0.2			
7	Net income (5+6)	(1.1)			

Cash Flow Statement

H1 2020, \$ bn	Indicator		
(1.1)	Net income	1	
4.0	Adjustments to reconcile net income to cash flow from operations, incl.	2	
(2.9)	Reimbursement of prepayments received under crude oil and petroleum products supply contracts		
(1.1)	Reimbursement of other financial obligations received		
0.1	Reimbursement of prepayments granted under crude oil and petroleum products supply contracts		
3.5	Changes in operating assets and liabilities, incl.	3	
(0.3)	Interest on prepayments under long- term crude oil supply contracts		
(0.4)	Income tax payments, interest and dividends received	4	
6.0	Net cash from operating activities (1+2+3+4)	5	
(1.7)	Net change in operations of subsidiary banks	6	
0.2	Prepayments for future supplies	7	
4.2	Effect from prepayments	8	
8.7	Adjusted operational cash flow (5+6+7+8)	9	

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Finance Expenses, Rub bn



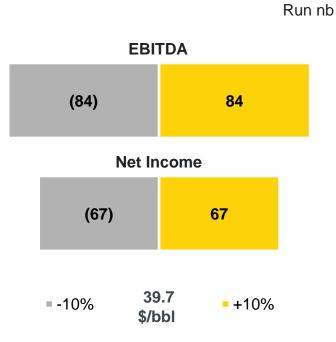
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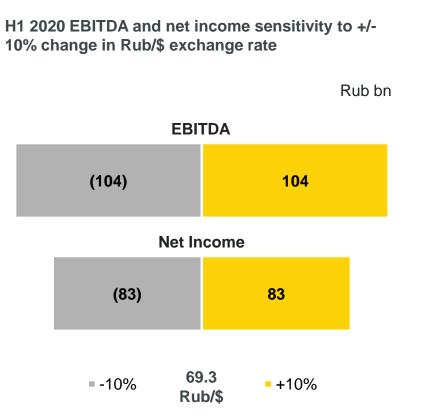
	Indicator	Q2 2020	Q1 2020	%	H1 2020	H1 2019	%
1.	Interest accrued ¹	63	65	(3.1)%	128	145	(11.7)%
2.	Interest paid and offset ²	60	66	(9.1)%	126	141	(10.6)%
3.	Change in interest payable (1-2)	3	(1)	-	2	4	(50,0)%
4.	Interest capitalized ³	32	36	(11.1)%	68	82	(17.1)%
5.	Net loss from operations with financial derivatives ⁴	(4)	7	-	3	_	-
6.	Increase in provision due to the unwinding of a discount	6	6	-	12	10	20.0%
7.	Interest on prepayments under long-term oil and petroleum products supply contracts	9	12	(25.0)%	21	40	(47.5)%
8.	Change in fair value of financial assets	(20)	22	-	2	-	-
9.	Increase in loss allowance for expected credit losses on debt financial assets	_	1	(100.0)%	1	2	(50.0)%
10.	Other finance expenses	3	3	-	6	5	20.0%
	Total finance expenses (1-4+5+6+7+8+9+10)	25	80	(68.8)%	105	120	(12.5)%

Note: (1) Interest accrued on credits and loans and other financial obligations, (2) Interest is paid according to the schedule, (3) Interests paid shall be capitalized in accordance with IAS 23 standard Borrowing Costs. Capitalization rate is calculated by dividing the interest costs for borrowings related to capital expenditures by the average balance of loans. Capitalized interest shall be calculated by multiplying average balance of construction in progress by capitalization rate, (4) Net effect on operations with financial derivatives was related to FX component fluctuations of cross-currency interest rate swaps.

Variance Analysis

H1 2020 EBITDA and net income sensitivity to +/- 10% change in Urals price







Questions & Answers